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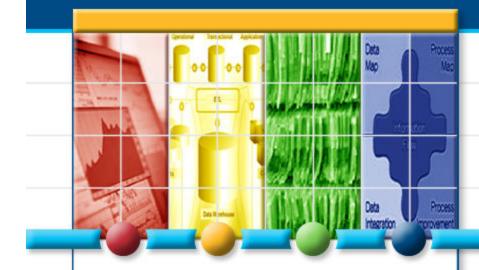
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## **MDM** for the Enterprise

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Keep in touch! What other MDM events, topics, articles or resources will help you? Email editor@searchdatamanagement.com with your thoughts.



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Data Mastered. Value Unleashed.<sup>54</sup>

# Bullet-Proof MDM: Designing a World-Class Development Environment

**Evan Levy** Partner Baseline Consulting

TechTarget MDM for the Enterprise Series



www.baseline-consulting.com

# Views of MDM from the Industry

"MDM is much more than a single technology solution; it requires an ecosystem of technologies to allow the creation, management, and distribution of high-quality master data throughout the organization"

MDM is a set of disciplines and strategies that can be combined with information management products and services in order to provide a single view of customers, products, or other business entities.

"MDM is a workflow-driven process in which business units and IT collaborate to harmonize, cleanse, publish and protect common information assets that must be shared across the enterprise.

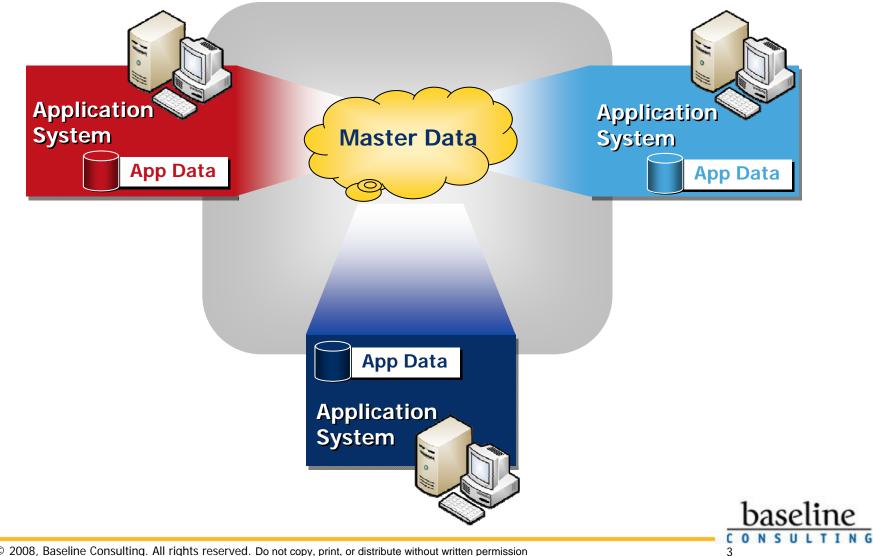
"The discipline in IT that focuses on the management of reference or master data that is shared by several disparate IT systems and groups"

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# MDM: The Convergence of Data



The Development Environment
Common MDM Development Challenges

Determining the MDM Capability Requirements



- Positioning MDM as an Infrastructure Component
- Understanding the Differences in MDM Development
- Staffing the Development Team



# The Elements of MDM

Content	Relationship	Access	Change Management	Processing		
<ul> <li>Subject Area Details</li> <li>Identification Attributes</li> <li>Item Names</li> <li>Definitions</li> <li>Value Representation</li> <li>Format Standards</li> </ul>	<ul> <li>Party Identity ("Like" Attributes)</li> <li>Groupings (Rules/Logic)</li> <li>Hierarchy (Parent/Child)</li> <li>Relationship Rules / Situations</li> </ul>	<ul> <li>Access &amp; Sharing Policy (External / Internal)</li> <li>Data Provisioning</li> <li>Metadata (usage, lineage, etc)</li> <li>Compliance / Security</li> <li>External Data Sources</li> </ul>	<ul> <li>Data Quality &amp; Acceptance</li> <li>Measurement &amp; Monitoring</li> <li>Error Detection and Correction</li> <li>Centralized Change Control</li> <li>Data Stewardship</li> </ul>	<ul> <li>Match and Identification</li> <li>CRUD Processing</li> <li>Data Change Logging</li> <li>Survivorship Rules</li> <li>Workflow Integration</li> </ul>		
Data Standards Data Management MDM						
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#### Data Identification

		Cust. Id	First Name	Middle	Last Name	DOB	SSN	Address
Legacy		30391-244	Robert	James	Smith	04/12/39	563-49-1234	123 Oak St., Eves, IL 30319
0.014		Cust. Id	First Name	Middle	Last Name	DOB	SSN	Address
CRM		30391244	Bob	J.	Smyth	4-12-39	563491234	123 Oak Av., Eves, IL
500		Cust. Id	First Name	Middle	Last Name	DOB	SSN	Address
ERP		3721B	Robert	Smith	J.	19390412	56349123	3224 Pkwy G, Los Osos
	_	·			· · · · ·			
Data		Cust. Id	First Name	Middle	Last Name	DOB	SSN	Address

Data	Cust. Id	First Name	Middle	Last Name	DOB	SSN	Address
Warehouse	30391-244	R	J	Smith	04/12/1939	563-49-1234	123 Oak St., Eves, IL 30319

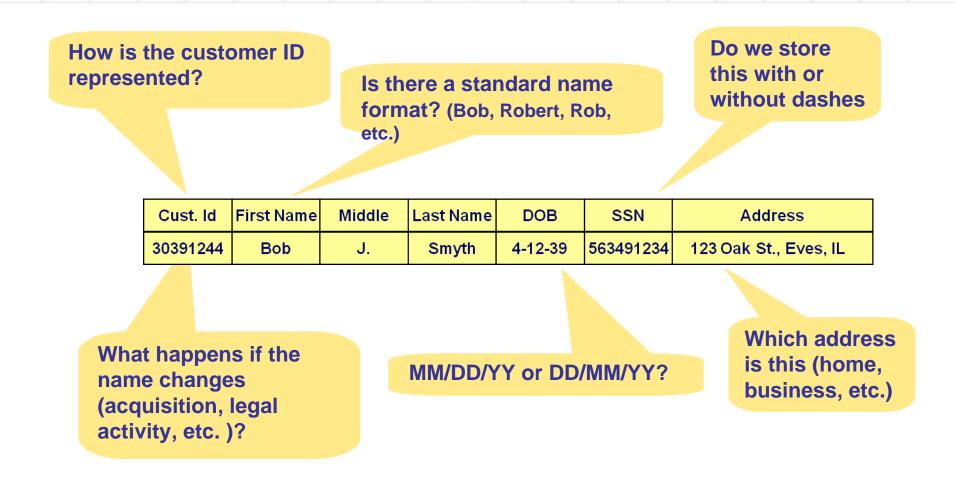
- Attributes used to recognize unique (and non-unique) values
  - Used for storage and organization purposes
  - Surrogate keys are often used to simplify id retention
- Multiple descriptive attributes are frequently used for identification

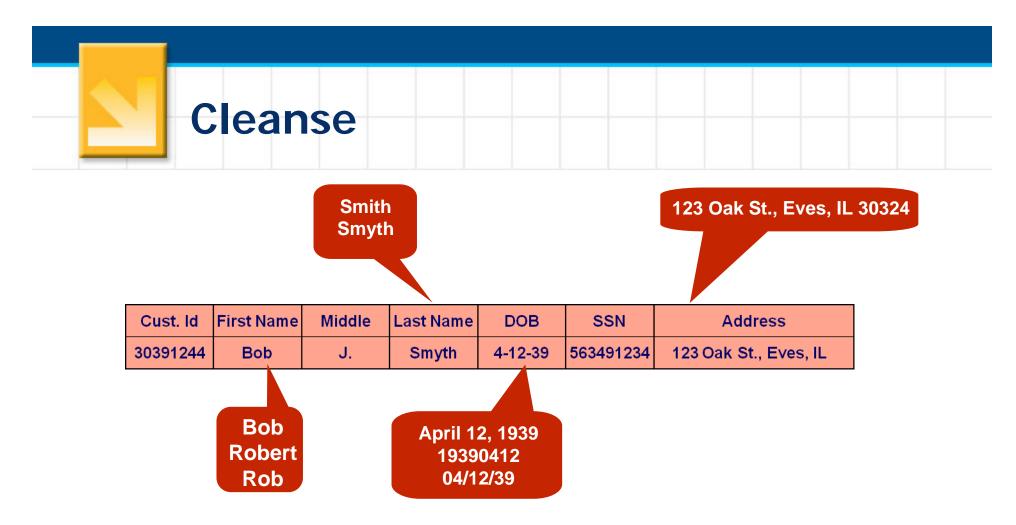
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# **Data Standardization**





- "Cleansing" attributes focuses on adjusting data to conform to accepted, accurate values.
  - Typically based on business-oriented logic
  - Adjustment reflects formatting and corrections

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Match			

	Cust. Id	First Name	Middle	Last Name	DOB	SSN	Address
Legacy	30391-244	Robert	James	Smith	04/12/39	563-49-1234	123 Oak St., Eves, IL 30319
0.04	Cust. Id	First Name	Middle	Last Name	DOB	SSN	Address
CRM	30391244	Bob	J.	Smyth	4-12-39	563491234	123 Oak Av., Eves, IL

Match Processing The checking of two or more units of data for common characteristics.

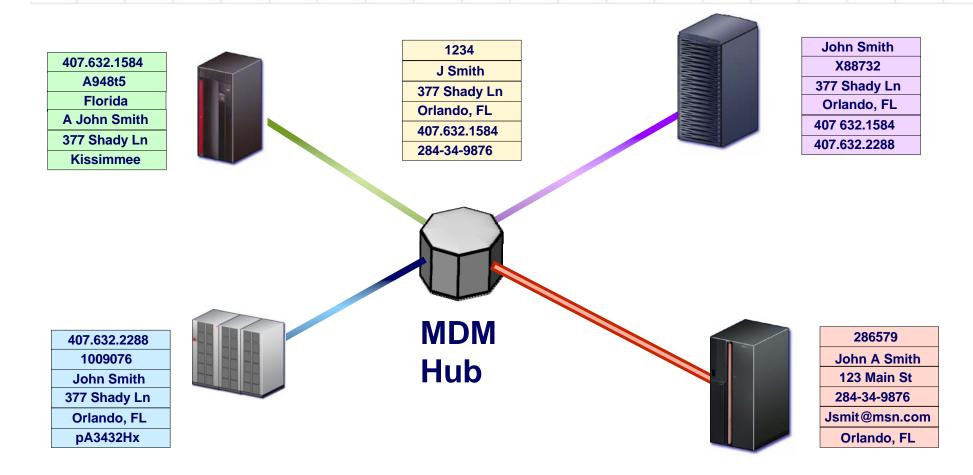
- Match determination is typically based on business-oriented rules to determine if different data elements reflect the same meaning
  - Matching is not the same as equivalence (e.g. Bob = Robert)
  - Different data elements (and their associated types) will have different match rules

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Different subject areas will require different match rules

#### Integration in a Different Way



#### Integration with MDM doesn't reformat the source

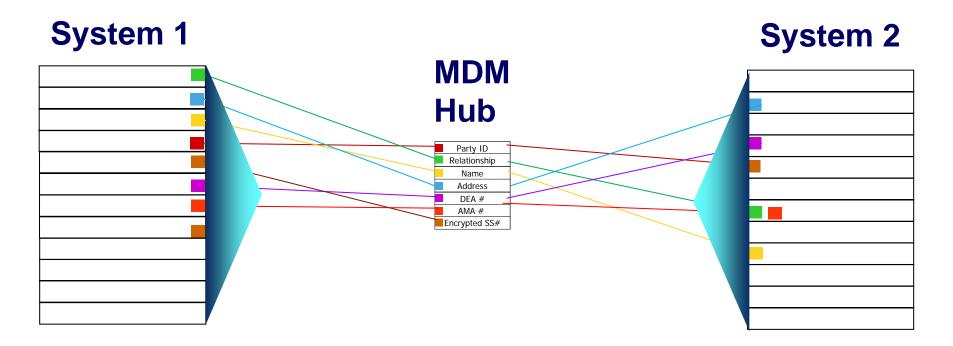
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#### Systems can be linked without requiring source changes

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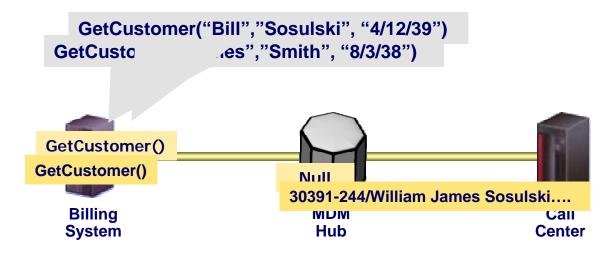
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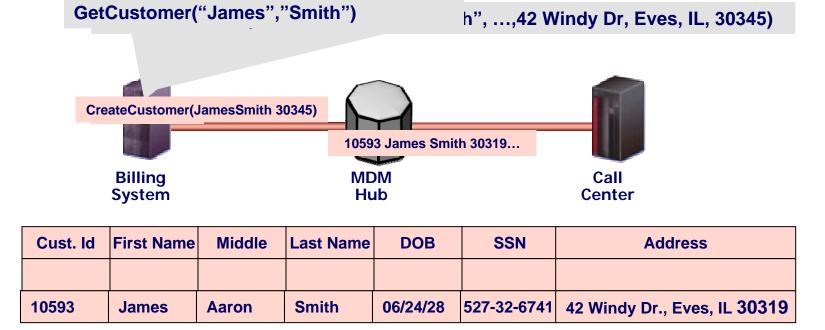




Cust. Id	First Name	Middle	Last Name	DOB	SSN	Address
<mark>30391-244</mark>	William	James	Sosulski	04/12/39	563-49-1234	123 Oak St., Eves, IL 30319







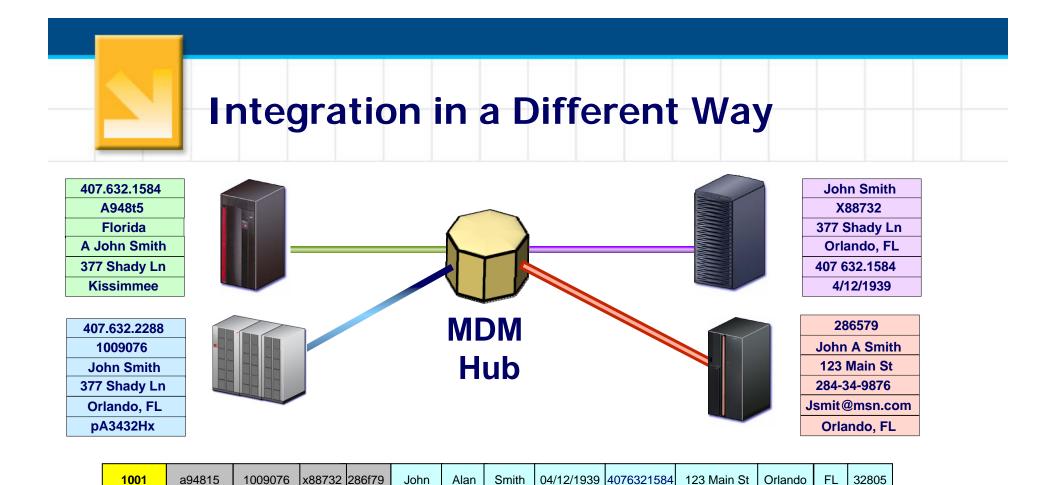
Create a customer "James Smith, 42 Windy Dr, Eves, IL 30345"

- Check if James Smith exists.
- If not, review data elements
- If acceptable and correctible, add the elements

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# The Operational Functions of MDM

- Master Index Storage
  - Master record (and identification elements) are stored and linked back to system of origin
- Centralized Lookup and Matching
  - The hub contains all logical/processing for cleansing, searching, and match
  - Application's don't need to know standard values or match criteria
- Centralized Integration/Survivorship Process
  - Rules defined for source/attribute precedence
- Data Standardization and Correction
  - Subject area attributes are standardized and cleansed by hub
  - All groupings and hierarchies will be managed and defined centrally
- Change Management and Logging
  - All subject identification element changes (deduplication, inadvertent merges, etc.) is centrally processed (either via rules or manual administration
- Security and Access Control
  - Logic is managed and executed centrally. CRUD (create,read,update,delete) access varies based upon record and element details

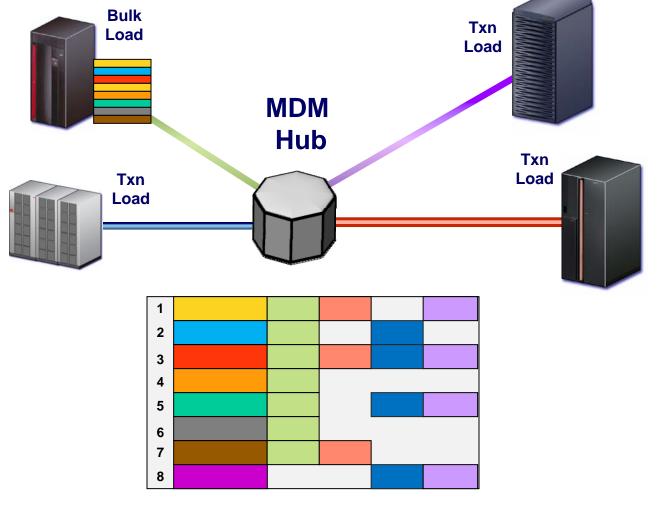


Stores and maintains links to each system for each unique value
contained within the hub.

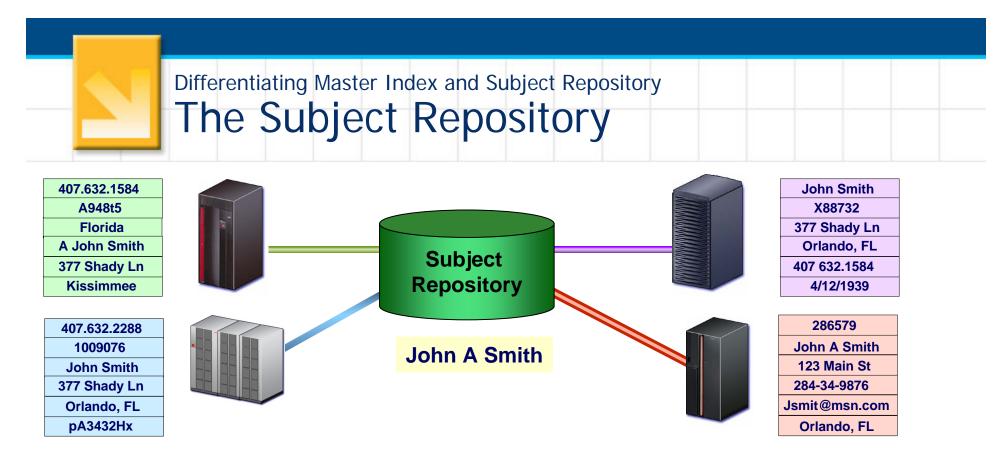
- The Hub contains the "master id" for John Smith along with the individual system ids from each onboarded system
- The master index provides linkage support to other application systems

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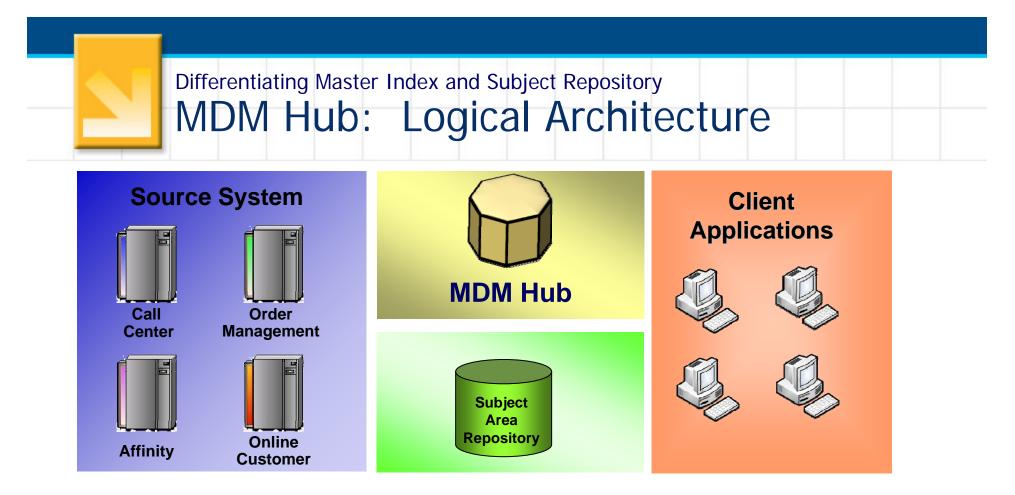
# Loading the Hub



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- The Subject Repository acts as a repository for all of the descriptive details
  - Current identification and descriptive information (name, address, spouse's name, home address, business address, cell phone, email, etc.)
  - Historical content (current and prior addresses, past employers, credit history, purchase history, customer contact records, etc.)
- The Subject Repository provides subject content to applications (and users) to support operational and analytical needs baseline



- The source systems are the "system of creation" for subject data
- The MDM Hub provides an operational integration point linking subject data across multiple sources
- Client Applications request subject identification services and request data location information
- The Subject Repository contains descriptive detail and history

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# The Challenge with MDM Development

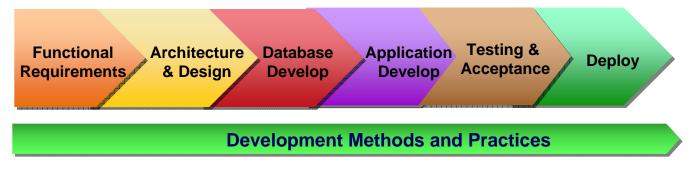
Most hub projects require both master index and subject repository capabilities

- Operational (response time) issues dictate that the hub contains descriptive detail (for application support)
- The "out of the box" hub products expect a blend of identification and descriptive content
- MDM doesn't support query federation
  - It doesn't track and manage every attribute associated with the subject area
  - It can't replace an EII system or a data warehouse
- The challenge is to balance content vs. performance
  - The more non-identification data the hub contains, the slower it will perform
  - The more descriptive data the hub contains, the greater business value it can deliver to the applications

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# **A Simple Implementation Framework**



- System Development Lifecycle
  - Exists to support a repeatable, consistent development process
  - Includes participation from all stakeholders (management, development, and end users)
- Most SDLC's are IT-built and focused on application processing
  - Typically lacks data rigor details (data acceptance, data certification)
  - Can easily master data management activities with minor adjustment

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# **An MDM Implementation Framework**

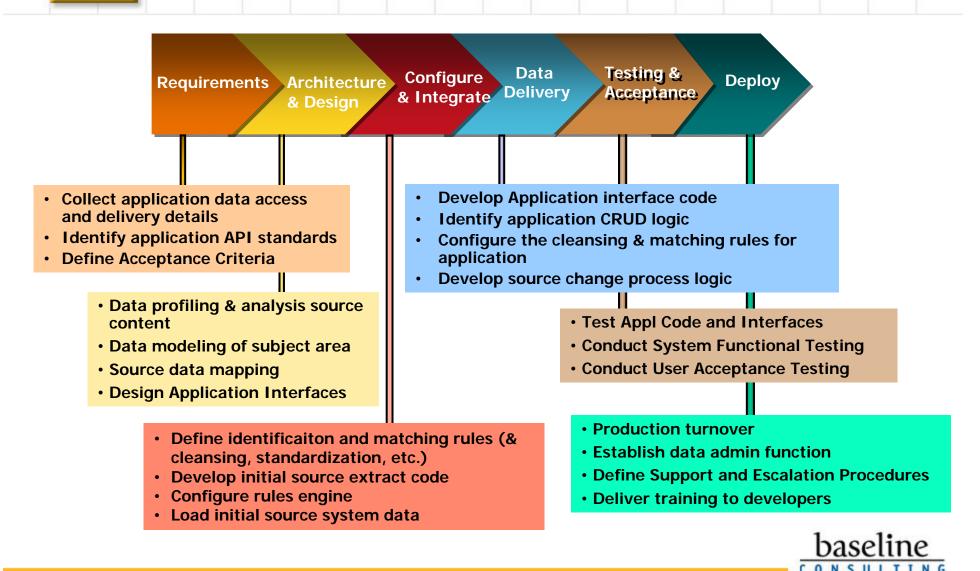


#### 6 Steps for Delivery:

- Requirements
- Architecture & Design
- Configure & Integrate
- Data Delivery (Application Onboarding)
- Testing and Acceptance
- Deployment

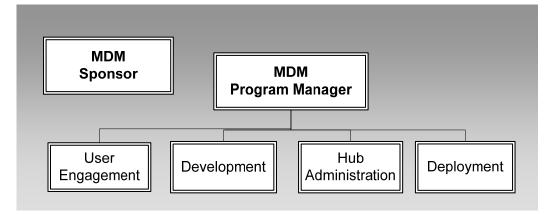


## **MDM Development Tasks**



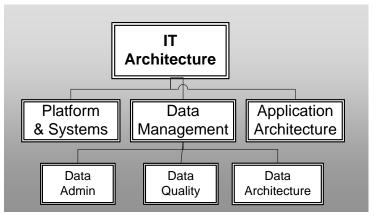
#### The Development Team

# The MDM Development Team



#### The MDM Development Team

- Works with stakeholders to identify requirements
- Builds/configures the MDM hub
- Works with application teams to onboard applications
- Owns ongoing hub administration
- Leverages standards from IT architecture



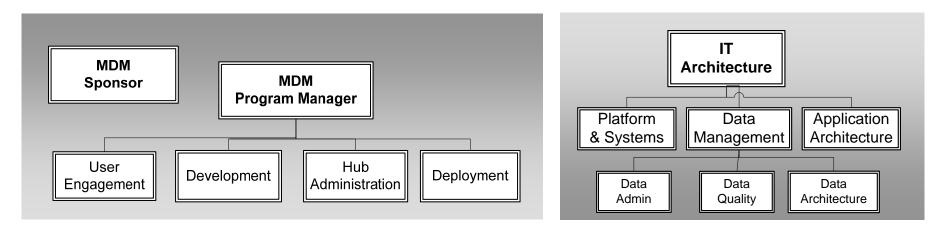
### **IT** Architecture

- Owns application interface standards (SOA)
- Includes Data Management function
- Establishes data standards (value, hygiene, etc.)
- Owns development standards



#### The Development Team

# The MDM Development Team

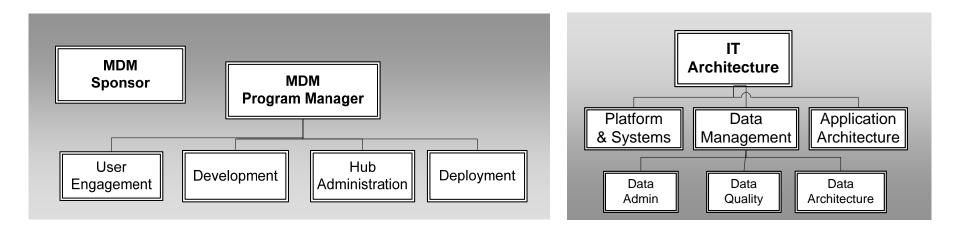


Program ManagerManages team to deliver technically effective MDM solutionUser EngagementWorks with business users and application developers to<br/>establish business, data, and functional requirementsDevelopmentTypically contains 2 core functions: MDM Development<br/>(matching, ID, interfaces, etc.) and Data Development<br/>(correction, hierarchy, etc.)Hub AdminAddresses policy/rule conflicts and violations as well as and<br/>hub operational issues.DeploymentWorks with application developers to onboard applications.<br/>Supports initial release and production support issues

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#### The Development Team

# The MDM Development Team



**Data Management** Team typically within architecture organization. Focused on data standards (sometimes called data architecture)

Data AdminManages standard business terms and definitions established<br/>by business

Data QualityMeasures conformance of data values to accepted metrics.<br/>Publishes production metrics and recommend corrective<br/>actions

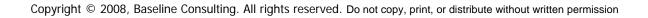
**Application Arch** Team within IT architecture organization focused on development standards. Owns SOA standards

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# The Development Team Shifting the Paradigm

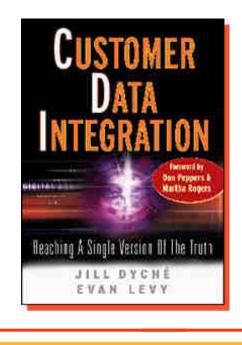


- Requirements include functional and data details
- Success requires a different stakeholder engagement model
- Developer skills will extend beyond traditional development experience
  - Identification and match processing requires business-level data knowledge
  - Data profiling and production data quality measurement will become a constant
- MDM isn't feasible without data management
  - Data standards and data administration is a dependency (not an option)









# Thank You!

#### For more on MDM, see Baseline's website!

See our latest MDM white papers on SearchDataManagement.com



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